

On September 21<sup>st</sup>, more than 100 global CEOs and government leaders came together in New York City to align public priorities with private investment.

## CO-CHAIRS

### Thasunda Brown Duckett

President and CEO, TIAA

### Jim Fitterling

Chair and CEO, Dow

### Adena T. Friedman

Chair and CEO, Nasdaq

### Paul Hudson

CEO, Sanofi

### Mike Intrator

CEO and Co-Founder, CoreWeave

### Dara Khosrowshahi

CEO, Uber

### Chuck Robbins

Chair and CEO, Cisco

### Brian Sikes

Chair and CEO, Cargill



## \$5+ Trillion Private Value and \$33+ Trillion GDP Represented

CEOs representing enterprises worth more than \$5 trillion in value and government leaders with a combined GDP of more than \$33 trillion brought **scale and influence** to reimagine the role of public-private partnerships (PPPs) in the modern era.



## From Dialogue to Action

The inaugural summit opened pathways to translate **innovation, resilience and national priorities** into actionable partnerships designed to endure and deliver impact.

### Session 01

## Modernizing PPPs for the 21st Century

### Business is the Next Driver of Global Engagement

P3 participants agreed that business must be a driver of diplomacy, moving faster than government to shape international engagement.

To unlock investment, governments need to ensure **stability, transparency, and consistent strategy**. Durable partnerships built on trust and aligned with national priorities are essential to tackle global challenges and strengthen resilience.



“To some extent, **investment for us is like a marriage**; it's not short-term. Private companies can move pretty quickly, but these are big, long-term investments. Political stability, strategic consistency and open currency markets are incredibly important.”

— P3 attendee

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## Session 02

### Scaling AI & Emerging Technologies

#### Investment in Human Capital Will Fuel an AI-Ready Future

AI and emerging technologies are transforming economies at unprecedented speed. No single balance sheet can shoulder the trillions in infrastructure required to scale.

However, human capital is a decisive constraint. Sustained investment in skills and lifelong learning can enable AI to act as a great equalizer, fueling inclusive growth and competitiveness. Without it, according to one P3 participant, **rapid automation could displace 15–20% of workers**, triggering social unrest and eroding trust in democratic systems.

## Session 03

### Securing Critical Resources

#### Alliances Will Strengthen Global Supply Chains

With supply chains strained by geopolitics and resource nationalism, P3s are shifting toward regional alliances that deliver speed and reliability.

This requires **mobilizing private capital, setting clear standards with long-term commitments, and deploying targeted de-risking** that attracts investment rather than relying on broad subsidies.



“People throw around the words ‘skilling,’ ‘reskilling’ and ‘education’ very easily, but this is something governments can’t do alone. It will take public-private partnership, because for many companies, you’ve got five generations working, and the idea that you would go to school once and perhaps get a degree – **that paradigm is over.**”

– P3 attendee



“We have 730 million people today that go to bed food insecure. We’re going to add another 500 million people in the next 5 years. We’ll have a water deficit by the time we get there, and we’re going to add another trillion square feet of infrastructure. **That’s building another New York City every month between now and then.** So, that’s the challenge that we have in front of us.”

– P3 attendee

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